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Chad Krahn, CFA

Investment Advisor Vice-President 250-712-6779 chad.krahn@nbc.ca

Rudy Streu, CFP®, FCSI®, CIM® Senior Investment Advisor Senior Vice-President 250-712-4908

Kari Headley Senior Investment Associate 250-712-4908 kari.headley@nbc.ca

Lise Maurier Senior Investment Associate 250-717-5518 lise.maurier@nbc.ca

Adam Klassen Associate Investment Advisor 250–717–5518

Navigating Through Uncertainty

In August, Crew Dragon made history as the first crewed orbital flight using a commercial spaceship. It was a true lesson in navigating through uncertainty. The landing was highly automated compared to previous space missions, slicing through the atmosphere at 27,000km/hour in 1,900°C temperatures before slowing to 30km/hour for touchdown in the Gulf of Mexico.

Today, as a result of the pandemic, we find ourselves similarly navigating through uncharted territory. We have entered a new era of digitization, deglobalization and debt.

Technology continues to drive the speed of change. While it has helped to keep economies from completely shutting down during the pandemic, it has also changed the way many of us live, adapting work and play to the confines of our homes.

The pandemic has also accelerated the trend towards deglobalization, exposing nations' overdependence on global supply chains. Over the summer, the U.S. continued to take actions to protect its national interests, reimposing tariffs on Canadian aluminum, which were then lifted in September, and instigating further trade tensions with China.

In order to support economies, the world has become substantially levered. Debt can be helpful when it is used to finance productive assets and generate new wealth to help economies grow. But problems can happen when debt is overextended. While stimulus efforts have helped to prop up economies and asset prices during these difficult times, many questions remain. As stimulus measures wind down here at home, how will the economy acclimate to significant levels of debt? What will drive economic recovery going forward?

For many investors, today's concerns are likely different than those of the spring. The rebound of equity markets after the March lows created a disconnect between equity market performance and what was happening on the ground. Will the markets continue to push ahead? The more recent volatility we have seen in the markets should be expected during this particularly uncertain time. While we have experienced deflationary pressures in recent months, some wonder if inflation is an impending longer-term threat.

Given the continuing uncertainty, gold recently hit all-time highs. South of the border, the value of the U.S. dollar has been falling. U.S. containment efforts have been slower than expected, hampered by social and civil unrest. With just weeks until the Presidential election, all eyes will be on the U.S. as a change in leadership may be imminent.

During periods of extreme change, it is more important than ever to take advantage of professional advice in managing financial assets. Investing requires shifting gears on a continuous basis, particularly in assessing new situations. Fast-moving markets can mean additional risks, so careful review and monitoring of investments is vital. Balancing portfolio exposure to account for the many risk factors and potential economic outcomes can ensure that investing for the long term remains a profitable strategy.

As the successful return of Crew Dragon should remind us, overcoming uncertainty is often necessary for us to advance and progress. We continue to harness the inevitable changes so that your investments continue to work for you.





Estate Planning: Looking Beyond the Will

The health-related consequences of Covid-19 have prompted many to contemplate the importance of estate planning. While creating and updating a will is an essential part of preparing for when we are no longer here, an area often overlooked is how things will be managed while we are alive but unable to provide direction.

Without properly documented instructions, there may be the potential for family disputes during stressful times. In some cases, a family may have to apply to the courts or have someone appointed as guardian to manage both personal care and property – a potentially lengthy and costly process. As such, the following should be considered in addition to your will:

Power of Attorney for Personal Care and Property

Do you have a plan in place to support you in the event you are unable to speak for yourself? One of the most important aspects of planning for incapacity is to identify substitute decision makers you trust to make financial and/ or healthcare decisions on your behalf. They are often called an "attorney."¹ Having this document in place generally allows the attorney(s) to make decisions if you cannot act for yourself. Generally, you are able to appoint a different attorney for Power of Attorney for Personal Care and Power of Attorney for Property.

Advanced Directive

What kind of care would you want to receive if you were unable to communicate? Our current crisis has led to the question of whether an individual would want to use a ventilator for life support. In provinces where applicable, this document provides specific medical or lifestyle decisions to clearly indicate your wishes and provide guidance to your substitute decision maker.

Other Considerations

Beyond a will and Power of Attorney documents, there may be other documentation to consider. Beneficiary designations for registered plans² and beneficiaries of life insurance should be kept updated and revisited from time to time. The arrangement of assets, such as the use of joint ownership with rights of survivorship³, may also be a consideration as, depending on the circumstances, it may help with the transfer of assets.

Estate planning goes well beyond a will. As estate planning is governed by provincial legislation, it is important to consult local legal and estate planning experts to ensure your will and Power of Attorney documents reflect your intentions.

Notes: 1. The name, terms and conditions of the Power of Attorney document vary by province (e.g. known as a mandatary in Quebec); 2. In Quebec, the designation may have to be done using a will; 3. Not applicable in Quebec.

Estate Planning: What Have You Told Adult Children?

In our work with clients, it isn't uncommon to find parents who haven't had any discussions with their adult children about their estate plans. Estate planning may be a difficult topic to approach: not many people like to talk about death, and the intensely private subject of finances can further complicate matters.

However, excessive secrecy can make a potentially difficult situation even worse. How will anyone know how to deal with your assets in the case of death? Or, in the situation where you are alive but unable to act for yourself, how can those appointed to act on your behalf ensure your wishes are carried out as intended?

The health-related consequences of Covid-19 have been a stark reminder of the value in having end-of-life planning discussions with family members. It isn't necessary to divulge any detailed information about your finances or your will in advance, but it may make sense to inform family members of your intentions.

In some cases, parents have appointed adult children as executors but haven't made them aware. Others may be aware, but have not been provided with information on where Power of Attorney (POA), will and other important documentation is stored. It is important for an attorney (the person appointed under a POA document*) or next-of-kin to know where to find these documents in an emergency situation. This can help prevent a needless search or avoid other complications, such as incorrectly assuming a will does not exist.

Communicating what is important to you, how you would like to be remembered and your desired legacy may also be important to family members. Without any instruction, survivors may struggle with doubt about whether they made the right decisions. This can be especially difficult during a time of grief. Some individuals plan their funeral arrangements in advance; others may wish to make loved ones aware of causes or charities important to them. Having a dialogue with adult children may also provide an opportunity to pass along family values. If you own a business and wish to see it continue within the family, it is important to have discussions with family members in advance. Planning today can not only provide clarity over your intention for the business' succession, but it can also help provide tax and other financial benefits down the road.

While these discussions can be difficult, having them while you are alive and well may provide comfort to you and your adult children that you continue to support them, even after you are gone.

*The name, terms and conditions of the POA document vary by province (e.g. known as a mandatary in Quebec).

Does Your Estate Plan Require a Review?

Here are some questions that may prompt a review:

- 1. Is my plan structured in a way that promotes efficient administration and limits expense?
- 2. Will my plan minimize family effort or even controversy?
- **3.** Are my assets structured to limit exposure to potential liability (i.e., former spouses, creditors)?
- 4. Do I have protection in place to allow my family to make financial and health care decisions in the event I am unable?
- 5. Can my family maintain their current lifestyle if I am no longer able to contribute?

The Ongoing Importance of Diversification

Uncertainty has always played a common role in the financial markets, but due to Covid-19 the path forward may feel particularly uncertain. In these times, diversification remains an important element of portfolio construction. The chart (right) shows the performance of select asset classes/geographies over the past decade (in C\$). Here are some observations, which provide the case for diversification:

- No single asset class consistently performs at the top over time. A diversified portfolio can give access to the best performing asset classes every year.
- As we have seen with Covid-19, industries, sectors and even entire asset classes can fall out of favour, and sometimes with little warning. Diversification can help to protect from the downturns that may affect asset classes at different times.
- There is often a large gap in performance between the best and worst performing asset class. Diversification helps to smooth out performance returns within a portfolio.
- Markets change, and so does your portfolio. This is why rebalancing on a periodic basis is important, to ensure your portfolio maintains its appropriate strategic asset allocation.

Annual Returns of Key Asset Classes, Best to Worst: 2010 to 2019

2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Canadian	U.S.	EM	U.S.	U.S.	U.S.	Canadian	EM	U.S.	U.S.
Equities	Bonds	Equities	Equities	Equities	Equities	Equities	Equities	Bonds	Equities
17.61%	10.59%	15.61%	41.27%	23.93%	21.59%	21.08%	28.26%	8.92%	24.84%
EM	Canadian	Int'l	Int'l	U.S.	U.S.	U.S.	Int'l	Global	Canadian
Equities	Bonds	Equities	Equities	Bonds	Bonds	Equities	Equities	Bonds	Equities
12.67%	9.67%	14,72%	31.02%	15.39%	20.46%	8.09%	16.82%	7.70%	22.88%
U.S.	Global	U.S.	Canadian	Canadian	Int'l	EM	U.S.	U.S.	Int'l
Equities	Bonds	Equities							
9.06%	8.26%	13.43%	12.99%	10.55%	18.95%	7.34%	13.83%	4.23%	15.85%
Canadian	U.S.	Canadian	U.S.	Global	Global	Canadian	Canadian	Canadian	EM
Bonds	Equities	Equities	Bonds	Bonds	Bonds	Bonds	Equities	Bonds	Equities
6.74%	4.64%	7.19%	4.60%	9.65%	16.15%	1.66%	9.10%	1.41%	12.43%
Int'l	Canadian	Canadian	Global	Canadian	Canadian	U.S.	Canadian	Int'l	U.S.
Equities	Equities	Bonds	Bonds	Bonds	Bonds	Bonds	Bonds	Equities	Bonds
2.13%	-8.71%	3.60%	3.94%	8.79%	3.52%	-0.80%	2.52%	-6.03%	3.37%
U.S.	Int'l	Global	EM	EM	EM	Global	Global	EM	Canadian
Bonds	Equities	Bonds	Equities	Equities	Equities	Bonds	Bonds	Equities	Bonds
1.24%	-9.97%	2.01%	3.93%	6.63%	2.04%	-1.45%	0.34%	-6.87%	2.81%
Global	EM	U.S.	Canadian	Int'l	Canadian	Int'l	U.S.	Canadian	Global
Bonds	Equities	Bonds	Bonds	Equities	Equities	Equities	Bonds	Equities	Bonds
0.04%	-16.40%	2.01%	-1.19%	3.67%	-8.32%	-2.00%	-3.18%	-8.89%	1.44%

Past performance isn't indicative of future performance. Emerging Markets Equities: MSCI EM GRI; Canadian Equities: MSCI EAFE; Canadian Bonds: FTSE TMX Canada Universe Bond Index; US Equities: S&P 500 TR; Global Bonds: Barclays Global Aggregate Bond TRI; US Bonds: Barclays US Aggregate Bond TRI. In Canadian dollars, unhedged.

Fiscal Update: Canada's Debt Position.

What Comes After a Trillion?

In the effort to combat the pandemic, the sheer amount of stimulus pledged by governments globally has been staggering. In July, then Finance Minister Bill Morneau delivered Canada's economic update, which replaced the regular spring budget. It was an economic tally of the measures taken to date. The 2020-21 deficit is expected to be \$343.2 billion, largely attributed to pandemic relief programs.¹

At latest count, \$212 billion will have funded the government's four major initiatives: the Canada Emergency Business Account and Canada Emergency Wage Subsidy, supporting businesses; the Canada Emergency Response Benefit, supporting workers; and the Canada Emergency Student Benefit, supporting students.

What is a Trillion?

The crisis is expected to increase Canada's national debt by over 30 percent. Prior to the pandemic, Canada held \$1.083 trillion of debt on its balance sheet.² In 2020-21, this will rise in excess of \$1.4 trillion. However, this pales in comparison to the U.S., which had national debt of over US\$23 trillion at the start of the year,³ and is expected to add trillions of dollars in fiscal stimulus to combat the crisis.⁴

Just how much is a trillion? To put the magnitude of the jump from one billion to one trillion into context, if we were to travel back in time by a billion seconds, we would be in 1989. However, to go back a trillion seconds would take us to around 30,000 B.C. What comes after a trillion? A "quadrillion." At the start of 2020, it was estimated that global debt totalled \$257,600 trillion, or \$0.26 quadrillion.⁵



Is There Need to Worry?

Current national debt levels do not indicate any risk of imminent default, so long as economies and fiscal institutions continue to function and taxation continues. Canada also entered the crisis with one of the lowest government debt-to-GDP ratios of the major developed countries.⁶ With interest rates at historical lows, the cost of borrowing has gone down, so it's not a terrible time to be adding debt. According to Morneau, "the government will save over \$4 billion in public debt charges in 2020-21 compared to the forecast presented in 2019" due to lower interest rates.²

How Will We Pay for This Stimulus?

Given these daunting figures, how we will pay for these efforts? Even prior to the pandemic, there were concerns about our high debt levels. Governments can reduce national debt in three main ways: cut spending, raise taxes, or grow the economy faster than debt – faster growth can produce more revenue and also increases the economy's capacity to carry debt.

Few would dispute the need for stimulus – crisis times are precisely when government spending should occur. However, down the road there may be a significant economic cost for the generations to come who will likely shoulder our continuing debt.

^{1.} cbc.ca/news/politics/fiscal-snapshot-morneau-highlights-2020-1.5642115; 2. canada.ca/en/department-finance/services/publications/fiscal-monitor/2020/03.html; 3. cnbc.com/2020/01/14/the-us-is-23-trillion-in-debt-why-that-might-help-your-wallet.html; 4. ft.com/content/d211f044-ecf9-4531-91aa-b6f7815a98e3; 5. reuters.com/ article/us-global-debt-iif/global-debt-shattering-records-iif-idUSKBN1ZC1VQ#:~:text=%E2%80%9CSpurred%20by%20low%20interest%20rates,to%20break%20above%20 %2470%20trillion; 6. investmentexecutive.com/news/research-and-markets/how-will-canada-pay-for-its-covid-19-response/

A Closer Look at Market Performance: The Major Indices

Those of us who follow the markets on a regular basis have watched as the major indices have climbed from their lows in March of this year. What has driven this performance?

S&P/TSX Composite Index Performance

The S&P/TSX Composite Index has traditionally been dominated by the financial and resource sectors, both of which have been impacted by the pandemic. The financial sector has struggled with credit losses and the energy sector has been plagued by falling oil prices due to the economic shut downs. These sectors now comprise a smaller proportion of the overall index, which is weighted by market capitalization (share price multiplied by the number of shares outstanding).

A closer look at the Canadian index shows that two sectors have largely helped to support performance: information technology and materials.¹ In fact, the information technology sector has increased its presence in the index from 5.7 percent at the start of the year to 10.3 percent by the end of August. This has been largely attributed to the performance of Shopify.

S&P/TSX Composite Index Composition: Jan. & Aug. 2020

	January 2020	August 2020	
All Other Sectors	33.8%		33.3%
Information Technology Materials			10.3%
Energy			15.4%
Lifergy			12.0%
Financials	32.1%		29.0%

Source: S&P Dow Jones Industrial LLC, month end reports.

The U.S.: S&P 500 Index Performance

S&P 500 Index performance over the first half of 2020 shows that the biggest companies by market capitalization have had the best returns. This has helped to drive performance of the index. While the median stock in the index was down by 11 percent at the midpoint of the year, the index was only down by around 4 percent.²

The S&P represents about 80 percent of the market value of U.S. equity markets, so it acts as a relatively good reflection of U.S. equities. It is weighted by market capitalization so the stocks with a higher market cap have a greater impact on the movement of the index. In fact, by the end of August, the top 10 stocks accounted for around 29 percent of the S&P 500 index market value.³

S&P 500 Median Results: January to July 2020

Company Rank*	Market Cap*	P/E Ratio	YTD Returns
Top 10	\$848.5 B	31.4	9.6%
Top 50	\$198.7 B	28.7	2.4%
51-100	\$77.6 B	26.0	-5.7%
101-150	\$49.5 B	22.9	-1.9%
151-200	\$30.5 B	26.4	-6.7%
201-250	\$24.6 B	24.4	-9.3%
251-300	\$20.2 B	23.2	-5.5%
301-350	\$14.9 B	23.9	-8.5%
351-400	\$11.8 B	22.1	-17.6%
401-450	\$8.9 B	13.3	-22.6%
451-505	\$5.1 B	13.9	-38.5%

*Based on market capitalization: price X outstanding shares, Jan. 1 to July 3. Source: awealthofcommonsense.com/2020/07/explaining-the-2020-stock-market/

What Does This Mean for My Portfolio?

Many portfolios may not be performing at the same level as the index, and this is not unexpected. As the pandemic is far from over, economies have a ways to go to return to normal levels. The current challenges we are facing are reflected in the price of many securities. As the economic situation improves, many are expected to recover.

Portfolios also use diversification to help protect from risk. The largest stocks driving index gains in the first half of the year were largely in the technology sector – which has fared well throughout the pandemic. However, in any given year, the best and worst performing sectors, or even asset classes, often rotate. Without diversification, a portfolio may have the prospect of really fantastic returns, but it also has the risk of poor returns.

There may also be opportunities for those investors looking to add positions to their portfolios. The aggressive rebound of the largest equities is a good reminder that care should be taken in assessing the price paid for any security. Yet, with many equity prices below their highs, there may be opportunities to be found in quality stocks that have been temporarily underperforming. 1. S&P/TSX Composite Index at April 2019 and August 2020; 2. S&P 500 Index closing values, 1/1/20 to 7/3/20; 3. S&P500 factsheet August 31, 2020 from www.spglobal.com

Chad Krahn, CFA Investment Advisor Vice-President Rudy Streu, CFP®, FCSI®, CIM® Senior Investment Advisor Senior Vice-President

Kari Headley Senior Investment Associate

Lise Maurier Senior Investment Associate

Adam Klassen

Associate Investment Advisor

National Bank Financial, Suite 500 – 1632 Dickson Avenue, Kelowna BC V1Y 7T2

http://www.nbfinancial.com/en/rudystreu/





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